ANNUAL REVIEW



"THINK BIG. KEEP YOUR FEET ON THE GROUND BUT REACH FOR THE STARS."

This was the theme of Dewberry's recent Fall Strategic Planning Meeting. The idea of staying grounded as we think bigger is appropriate to remember just now as so many new dollars are being pumped into the economy with a heavy emphasis on infrastructure projects. While this continues to be an exciting prospect, the construction industry and all businesses associated with it will struggle to keep up with demand.

As things heat up, as our industry pushes to win then deliver ever more quality projects, I am beginning to wonder if a frenetic cycle will start: win, do, win, do. That "reach for the stars" will be only about competition, winning, performing, expanding services, and growing as a business and as professionals. I worry we may lose sight of what we are really here to accomplish: improve the quality of life in the communities where we live, work, play, raise, and socialize our families—the places where we came to understand what is important in life.

At our fall meeting I introduced the idea that in order to keep our feet on the ground in this environment now upon us, we must adopt a very specific meaning for the declaration "reach for the stars," where "the stars" is shorthand for the communities, regions, towns, and cities ultimately benefitting from the projects we are part of and deliver. And reaching for the stars means to stay connected to the people and the goals of these places. Further, to participate in communities means not just through our work but through giving of our personal time and ideas in ways that contribute to the betterment of our towns.

I reminded our leaders that our work, these projects, are but a piece of a puzzle, and a means to an end; improving quality of life. Through participation in community, we learn how our projects can be tailored to best serve this end. We also find out how projects, performed by us or by others, fit together with the past, present, and future. By staying connected to our communities, we become better equipped to bring more value to the table.

To all of our clients and colleagues, let's continue to enjoy and have fun with our work. There is a lot of it coming. But let's never forget to stay grounded in what is important; to reach out and stay in tune with the stars.

BARRY K. DEWBERRY Executive Chairman

DIMENSIONS® ANNUAL REVIEW 2022

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OUR MISSION

Dewberry is a nationwide firm of planning, design, and construction professionals. We create responsible and innovative solutions for those who own, operate, and maintain natural and built environments. We value lasting relationships, achieving our clients' visions, and celebrating in their success.

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Dewberry's Quality Management System **Receives ISO Certification**

OUR VISION

CREATE VALUE FOR OUR CLIENTS. **IMPROVE** OUR COMMUNITIES. **EMPOWER** OUR EMPLOYEES. EXPAND OUR REACH.

COMMUNITY ENGAGEMENT IN MECHANICSBURG LEADS TO GROWTH AND EXPANSION IN PHILADELPHIA

Engaging with the local community is key to building relationships with future clients

When our team is able to build key relationships within the community, the trust we build and the connections we make lead to success." – CURT SANNO The Mechanicsburg, Pennsylvania, office has a community-focused mindset and demonstrates this commitment through service to their profession and organizations that have a positive impact on quality of life. Whether it's maintaining a 15-year tradition of cleaning up Dewberry's Adopt-a-Highway section of Route 641, running the Carlisle Downtown Mile, or competing in the Harrisburg Young Professionals Volleyball league, the Mechanicsburg office seeks opportunities to reach out and get involved with the community. Even as the nation emerged from pandemic-related safety measures and sought ways to reconnect, the office logged more than 70 hours of service to community organizations.

Vice President and Business Unit Manager Curt Sanno, PE, CBSI, says, "Staying engaged with your local community and getting involved in events helps to build trust and understanding among all of us who live and work in the region. Our office is close knit, like our local communities."



Dewberry's engineering practice has been pivotal in the construction of bridges throughout Pennsylvania, frequently working for the Pennsylvania Department of Transportation. To better respond to the evolving needs of the traveling public within and outside Pennsylvania, Dewberry expanded and opened a new office in Radnor near Philadelphia. With more than 50 employees in Pennsylvania, Dewberry continues to be invested in the growth and infrastructure development of the commonwealth.

"By opening a new office in the Philadelphia area, we are better positioned to engage locally and continue to help Pennsylvania improve the infrastructure for its residents," says Sanno.

A strong commitment to engaging and getting involved with the local community has allowed the Mechanicsburg office to make new connections and become a trusted partner to the people of Pennsylvania.

USING MACHINE LEARNING TO AUTOMATE ASSESSMENTS FOR EXPEDITED DISASTER RESPONSE EFFORTS

When a natural disaster strikes, federal, state, and local emergency responders need a timely, accurate picture of the event's impacts in order to mobilize and direct specific resources to where they are needed most. For the past several years, the Federal Emergency Management Agency has relied on Dewberry to produce geospatial damage assessments (GDAs) to help make critical decisions that speed the process of rebuilding.

ESTABLISHING PROCESS IMPROVEMENTS

Examining post-event imagery collected from a variety of sources, each of Dewberry's skilled analysts performed approximately 100 visual assessments an hour. Recognizing that there was likely a better way, the team consistently sought ways to improve both delivery and quality of this critical information. Because they were experienced in doing the task manually, they knew what aspects could be automated. The key was determining the problem that needed solving in this case, detecting damage to structures specifically from a wind event.

The solution proved to be machine learning, a form of artificial intelligence in which statistical analysis techniques enable computer systems to learn and perform specific tasks automatically. Already proven in various types of image recognition applications, from medical diagnosis to law enforcement, machine learning appeared well suited to be adapted for the process of creating GDAs as well.

COLLECTING AND ASSESSING DATA

Over the course of a year, Dewberry's team amassed a large volume of aerial data from previous hurricane and tornado events and annotated thousands of objects such as downed trees, stumps, tarps, and pools filled with debris. This data provided the basis for training the machine learning model to detect similar features in new data, a process that was refined and enhanced with a workflow model as new imagery and geographic sources became available. The team verified the accuracy of the model by selecting a subset of data for independent manual review, which helped identify location-specific nuances such as lanais or terrain features that helped improve accuracy even further.

Dewberry put the machine learning model to work shortly after Hurricane Ida passed through Louisiana in late August 2021. In just an hour, the model performed more than 410,000 automated damage assessments—4,100 times faster than the manual process. In addition to achieving the goal of helping expedite post-disaster assistance where it was needed most, the data from Hurricane Ida further enhanced the model's accuracy and versatility, opening the door to other potential post-disaster applications.

Once an effective workflow is established and staff have spent the time developing the data to train the model, the possibilities are virtually endless.

Over the course of a year, Dewberry's team amassed a large volume of aerial data from previous hurricane and tornado events and annotated thousands of objects such as downed trees, stumps, tarps, and pools filled with debris.



INNOVATIVE ROAD UPGRADES TRANSFORM ROUTE 28

New interchanges promote traffic flow on one of Virginia's busiest stretches

The Virginia Department of Transportation (VDOT) recently completed major improvements along the Route 28 corridor between I-66 and Route 7, which passes through Loudoun and Fairfax counties. Transportation officials estimate that as many as 175,000 cars a day drive along this stretch of highway, which connects drivers to Dulles Airport, Washington, D.C., landmarks, and several major corporate headquarters. This busy segment is a big reason why Loudoun County is the secondfastest growing county in the nation. After nearly 20 years of work, the improved Route 28 corridor now features 10 new interchanges, additional lanes, and parallel-road enhancements.

A POWERFUL TRAFFIC NETWORK

In 2002, VDOT committed approximately \$100 million toward road improvements along Route 28. In the first phase of the project, Dewberry and Shirley Contracting Company, LLC (Shirley) designed and built four high-capacity, grade-separated interchanges, which would replace existing signalized intersections. Notable among these were the full cloverleaf interchange at Air & Space Museum Parkway and the partial cloverleaf interchange connecting northbound Route 28 to westbound Route 625. These interchanges eliminated multiple traffic signals and allowed traffic to connect smoothly to other roadways without having to stop at signalized intersections.

As the first phase was nearly complete, the Dewberry/Shirley team received authorization to complete the remaining six interchanges and widen Route 28 to eight lanes. To improve the overall traffic network in the area, the Route 28 Tax District, VDOT, and Fairfax and Loudoun counties also committed funding for secondary road enhancements adjacent to the Route 28 corridor. This included road widening, new road extensions, and road reconstruction that would safely funnel traffic from major arterials to local roads.

STRONG PARTNERS, STRONG RESULTS

As each phase of the project was completed, traffic data was assessed to confirm these upgrades were having the desired effect. Overall, the data indicated that these upgrades were improving traffic flow, minimizing traffic delays, and keeping drivers safe. Throughout the process, the Route 28 Tax District, VDOT, and Fairfax and Loudoun counties worked closely with Dewberry and Shirley to authorize new phases of work on an efficient timeline, which allowed for these road enhancements to come online quickly. Thanks to these innovative transportation improvements—and proceeds courtesy of the Route 28 Tax District—this region's rapid growth will only continue in the coming years.



Transportation officials estimate that as many as 175,000 cars a day drive along this stretch of highway, which connects drivers to Dulles Airport, Washington, D.C., landmarks, and several major corporate headquarters.

REHABILITATING A SPACE FOR PEORIA'S LARGEST EMPLOYER

OSF HealthCare has grown from 8,000 employees to nearly 24,000 since the early 2000s, including the addition of physicians, nurses, and a growing team of administrators and support staff. Following this growth, the organization saw a need to bring many of its Peoria-based administrative Mission Partners, or employees, under one roof, creating a collaborative environment. In 2018 OSF acquired the former Block & Kuhl building in downtown Peoria, Illinois, to house its Ministry Headquarters. The structure was built more than 118 years ago and is iconic to the downtown area for its character, architecture, and

history. Following OSF's purchase of the building, which had originally been built as a department store, the Dewberry team redesigned the building, eliminating the need for administrative staff to be spread out across multiple buildings throughout the region.

APPLYING TAX **CREDITS TO FUND** THE HISTORIC PROJECT

OSF HealthCare applied for state and federal historic tax credits to help offset the cost of the project, which required many of the

The design creates spaces that are fit-to-purpose to address the varying needs of individuals and teams.

building's historic characteristics to be restored and/or maintained. The design team's challenge was finding ways to uphold that character while creating a modernized space that would meet OSF's dynamic needs. Not only did OSF aim to restore a historic icon for the city, they also hoped to stimulate additional development in downtown Peoria.

Strategies for achieving necessary benchmarks for the tax credit included incorporating tools and technologies that represent the mission and culture of OSF, such as what makes it a desirable place to work and an icon for the city. Dewberry's design team focused

The interior historic plaster was recast in molds and carefully put back in place on the columns and ceilings.



The rehabilitation restores a former seven-story department store constructed at the turn of the 20th century.

on smart zoning public and private spaces within the building and blurring spacial boundaries to invite the community in and encourage employees to connect. Open concept stairs and work areas build awareness of the activities within, and the entry space and lobby tell the story of the Sisters' Mission, the purpose of the ministry, and the changing nature of healthcare.



FOSTERING COLLABORATION AND TECHNOLOGY

The resulting design achieves a work environment that addresses the varying needs of the individuals and teams who occupy the OSF Ministry Headquarters. All of the open work areas are positioned near windows, emphasizing the importance of daylight and exterior views. Further, the rehabilitated building offers diverse workspaces with a focus on technology, encouraging collaboration and movement throughout the facility.

The finished building incorporates all guiding principles established for the project, one of which was to offer an updated, modernized workplace that attracts top talent from across the region and serves the community.

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2022 IN REVIEW: NOTABLE PROJECTS



MARY B. AND ROBERT J. WRIGHT LEARNING AND INFORMATION CENTER Austin, Texas

The Mary B. and Robert J. Wright Learning and Information Center honors the traditional and contemporary in its design by cohesively blending Gothic campus architecture with modern contemporary features. Our team collaborated with the client to create a library design that also supports interactive technologies, broadcasting systems, and collaborative study areas.





BLACK LIVES MATTER PLAZA Washington, D.C.

This project involved the permanent construction of an important social landmark in the District of Columbia, located immediately adjacent to the White House. Project elements included the renovation of a two-block segment of 16th Street NW, installing cobblestones and a pedestrian plaza in the center of the road. We performed construction management, public outreach, and inspections, and continue to support fixing and replacing damaged bollards.

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BUSINESS AND ENGINEERING CONVERGENCE CENTER



W.R. MEADOWS INNOVATION CENTER





ROUTES 6/10 INTERCHANGE PROJECT, ENVIRONMENTAL RE-EVALUATION Providence, Rhode Island

For this multi-million dollar Rhode Island Department of Transportation design-build project, we were responsible for a detailed environmental re-evaluation. To complete the Section 106 compliance, including an archaeological assessment and Native American consultation, we developed a geoarchaeological field testing program that addressed concerns of the Narragansett Indian Tribe. Through critical evaluation, relationship building with the Federal Highway Administration, stakeholders, and the community, the client was able to meet an accelerated construction schedule as directed by the governor's office.



BIG BEND ROAD AT INTERSTATE 75 (I-75) INTERCHANGE Hillsborough County, Florida

We teamed with Skanska on the design-build reconstruction of the Big Bend Road at I-75 Interchange. Once complete, the \$81.7-million project will improve traffic flow and reduce delays at one of the county's busiest interchanges by reconfiguring the interstate ramps to provide a more efficient connection for drivers.

RENDERING COURTESY OF **SKANSKA**





HICKMAN ROAD BRIDGE Waterford, California

Under the California Department of Transportation's (Caltrans) Highway Bridge Program, we provided engineering and environmental services to replace this \$19-million bridge, which had not undergone more than emergency repairs since its original construction in 1964, leaving it seismically deficient and scour critical. Project features included roadside bike lanes and sidewalk, a multi-use trail, and environmental mitigation planting.



UNDERGROUND TRANSMISSION PROJECT

Washington, D.C., and Prince George's and Montgomery Counties, Maryland

We conducted a route analysis for two, eight-way duct banks between three substations, totaling 5.2 miles for a utility provider in Maryland. Our team included an engineering and design staff, and a full-time survey crew for four years of construction. We provided full life cycle services for the project, including planning, design, permitting, construction phase services, and cable installation.





ELECTRIC VEHICLE CHARGING STATIONS Nationwide

As a national design consultant for a leading electric vehicle manufacturer, we're helping develop a robust charging network. Each project includes site/civil and electrical design, parking analysis, utility coordination, zoning and permitting support, construction drawings, and construction administration, with sites located at shopping centers, grocery stores, greenfield lots, parking garages, and gas stations.

2 0 2 2



NOVANT HEALTH FORSYTH MEDICAL CENTER

ROUTE 206 BYPASS CONTRACT B



TREATMENT AND PERMITTING OF WASTEWATER FROM NEW PHARMACEUTICAL DISCHARGE





GRANULAR ACTIVATED CARBON SYSTEM Superior, Colorado

Following a 2021 wildfire, residents of Superior, Colorado, complained of a smoky taste and odor in their drinking water. We were hired along with our design-build partner Garney Construction to design and construct a solution as quickly as possible. Working collaboratively, our team designed, procured, and constructed a solution in a five-month time frame. Since the system has come online, complaints about the smell and taste have been eliminated.





LEESBURG TURNPIKE WASTEWATER TREATMENT FACILITY (WWTF) UPGRADES Leesburg, Florida

Due to increased flows and reclaimed water demands associated with rapid growth in the area, we worked with the city of Leesburg to upgrade the Turnpike WWTF and increase capacity to 4.5 MGD. To offset improvement costs, we secured \$1.4 million in state funding. The project included planning, design, permitting, and construction administration. We're currently designing the second phase expansion.

NEW YORK CITY DEPARTMENT OF DESIGN AND CONSTRUCTION'S INSTALLATION OF 20-INCH SUB-AQUEOUS WATER MAINS TO CITY ISLAND City Island, New York

Using horizontal directional drilling (HDD) along a compound curve, dual 20-inch water mains were installed across Eastchester Bay. By curving the water mains in two planes 75 feet below the mudline of the waterway, this resilient option kept water mains free from storm surge impacts and made it possible to hit a small landing area on the island while minimizing impacts to the existing park lands. The project demonstrated the potential for directional drilling under waterways throughout the city in extremely tight launch and landing point conditions.





POTABLE WATER BACKFLOW PREVENTION MANAGEMENT APPLICATION Chelsea, Massachusetts

We developed a data-driven and tablet-based solution for the city to manage its backflow prevention program allowing them to save money by maintaining ownership. Features and benefits include saving money, ownership and retention, client confidence in program, communications planning, and a program status dashboard providing real-time data.

SYSTEM WALKDOWN RELIABILITY INITIATIVE (SWRI) Virginia

The SWRI was a study of electrical equipment, power lines, switches, and various other energized components. We fused geospatial technology with a traditional survey approach to deliver the study safely and efficiently







MARRIOTT HEADQUARTERS OFFICE BUILDING Bethesda, Maryland

Boston Properties had the goal to create an iconic building and headquarters for Marriott with a full-height glass façade and to attain LEED[®] Gold certification. To meet this goal, we designed a high-efficiency, low-temperature chilled-water system, allowing for higher energy efficiency, lower overall first and life cycle cost, and a smaller footprint.



COMMERCIAL RETAIL CLIENT Nationwide

Our architecture and design-build practices support an expanding, national retail client focused on products that make exploring the outdoors sustainable and fun. We're engaged in the full project lifecycle—from real estate through facility operations—and support both the design and build-out of exceptional retail environments.



SMITHSONIAN ENVIRONMENTAL RESEARCH CENTER SELLMAN HOUSE Edgewater, Maryland

Sellman House, located at the Smithsonian Environmental Research Center (SERC), is the oldest piece of real estate in the Smithsonian portfolio, dating back to the early 18th century. The renovated house serves as a visitor center and event space, for which our site/civil team provided design and permitting, including Americans with Disabilities Act (ADA)-compliant facilities, utilities, stormwater management, and parking/access.



2022 RECOGNITION FOR OUR COMMUNITIES AND PROJECTS

CORPORATE

Dewberry

- **★** Employer of the Year, Women's Transportation Seminar (WTS) North Carolina Triangle Chapter
- ★ Employer of the Year, WTS Washington, D.C., Chapter
- ★ Geospatial Excellence Award for GIS/IT/Remote Sensing Analysis, Management Association of Private Photogrammetric Surveyors (MAPPS)
- ★ Roger Hoffer Membership Award, Honorable Mention, American Society for Photogrammetry and Remote Sensing (ASPRS)
- ★ Systems Integrator Award for Innovation, Esri

COMMUNITY FACILITIES

Broadview Pu Broadview, Illin

Cleveland Pol Cleveland, Ohi

Countryside Complex (Pol Countryside, I

Lawton Publi Lawton, Oklah

EDUCATION

Bradley Unive Engineering C Peoria, Illinois

Duke Univers Quantum Phy Durham, Nort

PICTURED BELOW Our team accepts the WTS-DC Employer of the Year award.



Public Library inois	*	Design Award, Distinguished Buildings Over \$5M, American Institute of Architects (AIA) Northeast Illinois Chapter	
blice Headquarters nio	*	Silver Award, Unbuilt Design, Association of Licensed Architects	
Municipal lice and City Hall) Illinois	*	Merit Award, Association of Licensed Architects	
lic Safety Facility homa	* * *	Station Design Awards	
versity Business and Convergence Center	*	Honorable Mention, AIA Prairie Chapter Merit Award, Institutional Category, Association of Licensed Architects Outstanding Design, Specialized Facility Award, American School & University	
rsity Chesterfield hysics Lab Upfit th Carolina	*	Eagle Award, Other/Specialty Category \$5-\$10 Million, Associated Builders and Contractors (ABC) Carolinas	

New York City College of Technology, Voorhees Hall Energy Performance Contract New York, New York

- ★ Platinum Award, American Council of Engineering Companies (ACEC) New York Chapter
- University of Illinois at Chicago Engineering Innovation Building Chicago, Illinois
- ★ Design Award, Distinguished Buildings Over \$5-Million Category, AIA Northeast Illinois Chapter



HEALTH AND WELLNESS

PICTURED ABOVE OSF Ministry Headquarters Historic Renovation

> Sheltering Arms Institute Richmond, Virginia (Site/civil: Dewberry. Architect: HDR)

FEDERAL

- Alaska Statewide Mapping Project * Grand Award, ACEC Virginia Chapter Alaska

 - ★ **Pinnacle Award,** ACEC

PICTURED ABOVE Alaska Statewide Mapping Project



OSF Ministry Headquarters Historic Renovation Peoria, Illinois

- ★ Award of Merit, Healthcare, *Engineering News-Record* (ENR) Midwest
- ★ Silver Award, Mixed Use Category, Association of Licensed Architects
- ★ Excellence Award for Adaptive Reuse/Preservation/Restoration, AIA Prairie Chapter
- ★ Silver Level Touchstone Award, Center for Health Design
- ★ Healthcare Environment Award, Honorable Mention, Center for Health Design

REAL ESTATE AND COMMERCIAL DEVELOPMENT	Northeastern Oklahoma E-Sports Arena Broken Arrow, Oklahoma	 ★ People's Choice Award, Unbuil Category, AIA Eastern Oklahom 		Route 206 Bypass Hillsborough, New Jersey	 Distinguished Engineering Award, New Jersey Alliance for Action Honor Award, Large Project Category, ACEC New Jersey Chapter National Recognition Award,
RISK, RESPONSE, AND RECOVERY	Virginia Beach Comprehensive Sea Level Rise and Recurrent Flooding Analysis and Planning	★ Honor Award, ACEC Virginia			 ACEC National Regional Best Projects Award of Merit, Highway/Bridge, ENR
	Virginia Beach, Virginia			South Beach Area Street Reconstruction Final Design New York, New York	★ Silver Award, ACEC New York Chapter
TRANSPORTATION PICTURED BELOW Replacement of Eighth Street	I-64 Capacity Improvements Segment III York County, Virginia	★ Honor Award, Excellence in Construction, ABC Virginia — Ce Virginia and Hampton Roads Reg		Suncoast Parkway 2 (SR 589) Citrus County, Florida	★ Best in Construction Award, Rural Category, Florida Transportation Builders' Association (FTBA)
Bridge Over Passaic River	New York City Subway and Commuter Rail Stations Upgrades and ADA Accessibility Projects, New York, New York	★ Designer of the Year, Society of American Military Engi (SAME) New York Post	eers	Walerga Road Bridge Replacement Placer County, California	★ 2021 Outstanding Road & Highway Project, ASCE Sacramento Section
	Replacement of Eighth Street Bridge Over Passaic River Passaic, New Jersey	★ Project of the Year Award, American Society of Engineers (ASCE) North Jersey Branch		Warrenton Southern Interchange Fauquier County, Virginia	★ Merit Award, ACEC Virginia
		State of the second	WATER	City Island 20-Inch Sub-Aqueous Water Mains City Island, New York	★ Diamond Award, ACEC New York Chapter
ar A				Hampton Roads Sanitation District Boat Harbor Outlet Sewer Improvement Newport News, Virginia	★ Merit Award, ACEC Virginia
		The state		Town of Superior Granular Activated Carbon System Superior, Colorado	★ Project of the Year Award, American Public Works Association (APWA) Colorado Chapter





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DEWBERRY'S QUALITY MANAGEMENT SYSTEM RECEIVES ISO CERTIFICATION

Dewberry's robust quality management system (QMS) has been strengthened through its internationally recognized ISO 9001:2015 external certification. The QMS, which has performed 265 project quality management audits since June 2020, is now recognized as meeting The International Organization for Standardization's (ISO) voluntary, rigorous, and standard-based external audit and certification process. ISO standards give specifications for products, services, and systems to underpin quality, safety, and efficiency.

A consistent yet flexible QMS allows Dewberry to seamlessly collaborate across disciplines and offices, providing the best response to each client's unique needs.

ISO certification provides great benefit to Dewberry and its clients, as external recognition indicates to clients and partners that a validated quality management system has been successfully implemented. Dewberry thrives as a decentralized, community-based, and client-focused company, and an ISO-certified QMS supports these workflows. ISO certification is a powerful tool in facilitating continual improvement to Dewberry's processes, specifically regarding knowledge and risk management, and client satisfaction. A consistent yet flexible QMS allows Dewberry to seamlessly collaborate across disciplines and offices, providing the best response to each client's unique needs.